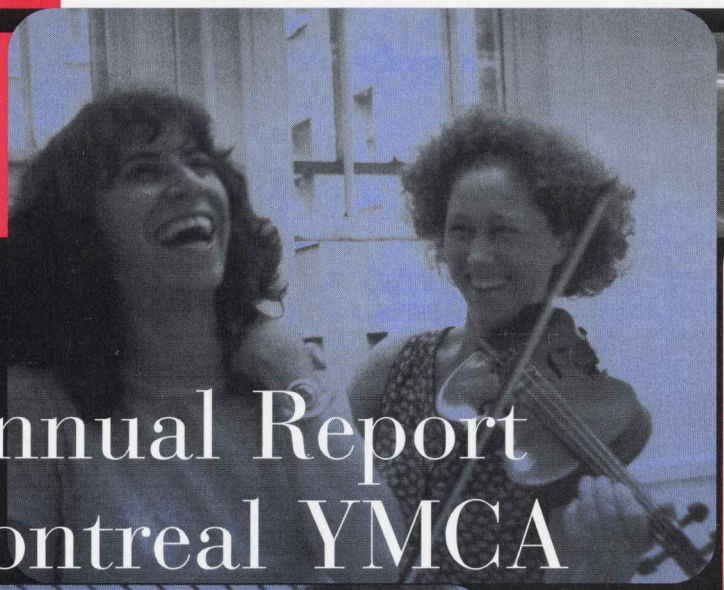
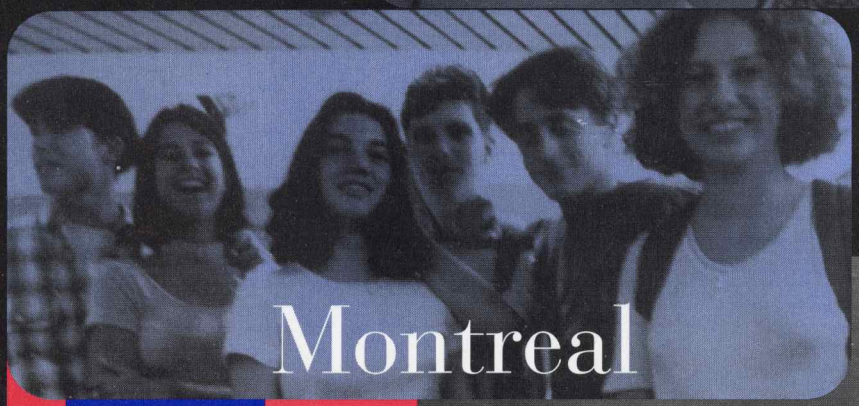
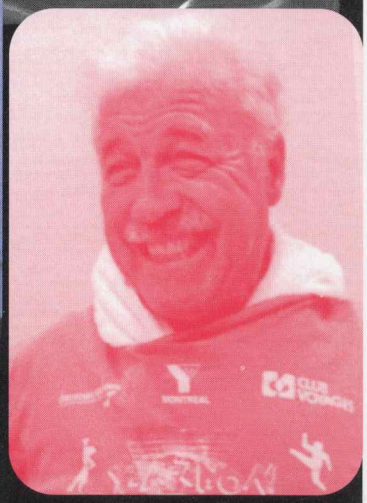


1997 Annual Report Montreal YMCA





& Montreal YMCA Foundation

Bringing well-being to all.
Bringing opportunities to youth.
Bringing the delight of discovery to children.
Bringing a helping hand to the less privileged.

The twelve Montreal YMCA centers bring quality to life through community action, physical activities, educational services and children's programs.

YMCA

Bringing Quality to Life

MONTRÉAL

The YMCA - At the Heart of Community Life

Downtown YMCA
1450 Stanley St.
Tel: 849-8393

Douglas Shand YMCA
94 Douglas Shand Ave.
Tel: 694-9622

Guy-Favreau YMCA
200 René-Lévesque Blvd. West
Tel: 845-4277

Hochelaga-Maisonneuve YMCA
4567 Hochelaga St.
Tel: 255-4651

Hudson YMCA
457 Main Road
Tel: 458-0654

Notre-Dame-de-Grâce YMCA
4335 Hampton Ave.
Tel: 486-7315

Park Avenue YMCA
5550 Park Ave.
Tel: 271-9622

Pointe-Saint-Charles YMCA
255 Ash Ave.
Tel: 935-4711

Saint-Laurent YMCA
1745 Décarie Blvd.
Tel: 747-9801

West-Island YMCA
230 Brunswick Blvd.
Tel: 630-9622

Westmount YMCA
4585 Sherbrooke St. West
Tel: 931-8046

Kamp Kanawana
St. Sauveur
Administration
1441 Drummond Street
Tel: 849-5331

Head Office and Foundation
1441 Drummond Street
Tel: 849-5331

Mission Statement of the Montreal YMCA

"The Montreal YMCA is a partnership of volunteers and staff committed to the fulfillment of people in spirit, mind and body and to the development of self-reliance in the individual and the community.

Through its actions, programs and services, the Montreal YMCA will reflect the needs and aspirations of the communities and will work with individuals, local communities and communities in developing countries in achieving social justice and control of their environments."

© YMCA de Montréal, 1997

YMCA

Centraide

MESSAGE FROM THE CHAIRMAN OF THE BOARD OF DIRECTORS

My two-year mandate as the Chairman of the Montreal YMCA Board of Directors has now come to an end. These past two years have been extremely rewarding, full of events and very promising as you can see from the fiscal year just ended.

In April 1997, Michael Weil joined the YMCA as our new President and Chief Executive Officer. Mr. Weil is back in Montreal after spending several years in Winnipeg where he held the position of CEO of the YM-YWCA of Winnipeg. He launched his career at the Montreal YMCA in 1979 as director of community justice initiatives, director of the Saint-Laurent YMCA, director of special projects and director of the Downtown YMCA. On behalf of all of us, I would like to take this opportunity to wish him success in his new position.

In 1996, we adopted a new multi-faceted strategic plan to consolidate our position and guide our Association into the next century.

As a result, we adopted a new governance structure in December 1996 to increase the efficiency and effectiveness of the Board of Directors' decision-making process. Under this new structure, there are now sixteen directors on the Board.

In addition, the Montreal YMCA began working to overcome its financial challenges. The progress made in this area illustrates our accomplishments and bodes well for the future. The revitalization project for the Downtown YMCA, which is currently in progress, will further reinforce the Association's financial position.

In closing, I wish to thank my colleagues on the Board of Directors for their support and encouragement throughout my mandate as chairman. I would also like to thank the 1,700 volunteers who are involved at every level, and who have generously contributed their time to programs, and become members of both working committees as well as the Board of Directors. In addition, I would like to highlight the remarkable commitment of our dedicated staff toward the Association. Without their efforts, much of what has been accomplished would not have been possible.

I wish the best of luck and every success to the incoming chairperson.

Michael Novak
Chairman of the Board of Directors

MESSAGE FROM THE PRESIDENT AND CHIEF EXECUTIVE OFFICER

What a delight to be back in Montreal! After being away for five years, I cannot tell you how pleased I was to find an association that is more dynamic than ever. This association contributes now more than ever to the growth of spirit, mind and body, while promoting social values in the Montreal community.

I can see that the Montreal YMCA has maintained or implemented effective programs for preschoolers, adolescents, troubled youth, seniors and families. I also found that major progress has been made in terms of facilities and personnel training. The YMCA has become even more creative in the promotion of healthy lifestyles.

This objective of continuously improving the work we do is embodied in the new slogan of the Montreal YMCA: Bringing Quality to Life.

The recently developed strategic plan is based on the promise that is inherent in our slogan. We plan to maintain the high quality of our services and communications. In fact, eight of our centres are currently participating in the national YMCA Priority: S.A.M. (Serving Annual Members) program. The aim of the program is to raise our customer service standards, increase membership retention, and enhance the quality of our facilities. Furthermore, the strategic plan realistically encompasses the financial obligations of the YMCA. In other words, we intend to manage expenses carefully.

We recently signed a new, four-year contract with Centraide, which will allow the YMCA to support its community development initiatives. I wish to extend my warmest thanks to Centraide for its support. We intend to demonstrate to Centraide, as well as to the hundreds of volunteers and donors who give us their support year after year, that they have every reason to have confidence in us.

In addition, the federal government announced that it will be launching a national training program for youth in the civil service as of January 1998. The objective of the program, involving other cities from across Canada, is to provide youth with work experience and employability training. The Montreal YMCA will be responsible for placing over 400 youth in traineeships over the next three years. This initiative demonstrates the federal government's confidence in the YMCA's experience in dealing with youth facing employment difficulties. The Montreal YMCA has a proven track record through its work in employability programs, such as the External Manpower Service and Job Generation programs.

Furthermore, the impressive project to revitalize programming and facilities, which will be launched shortly will restore a leadership role to the YMCA. This project will ensure that the YMCA is able to continue to fulfill its mission, maintain its drawing power and financial soundness.

I would like to thank you all for welcoming me so warmly upon my return. The role of the Montreal YMCA is as important as ever, and I promise to do everything in my power to ensure that the YMCA fully assumes this role.

Michael Weil

Michael Weil
President & Chief Executive Officer

Bringing Quality to Life

The 12 Montreal YMCA centres bring quality to life through community action, health and physical activities, educational services and children's programs.

In 1997, the Montreal YMCA was more dynamic than ever. It relentlessly pursued its contribution to the growth of the spirit, mind and body, as well as the empowerment of thousands of individuals. The YMCA pursues its goals through a wide range of educational services, sports and recreational programs, youth and child development programs, social reintegration programs, training, employability and international development.

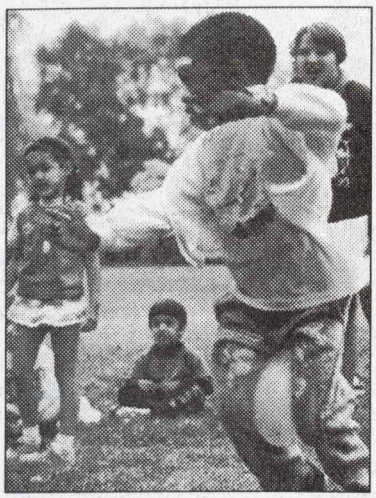
A More Stimulating Environment for Children

A welcoming environment as they take their first steps into society.
A stimulating environment to arouse their curiosity and desire to learn.

This year, the YMCA welcomed more than 10,000 children between 6 months and 12 years of age. The YMCA provided daycare, drop-in daycare and in-home daycare services to respond to the needs of working parents, and to make life easier for single-parent families. The Association also provided before and after-school programs, summer day camps, and a summer camp in St. Sauveur.

Accomplishments

- A new preschool day camp was started up at the Park Avenue YMCA and enrollment was on the rise in the Enfantissimo program.
- Participation increased in the West Island YMCA day camps.



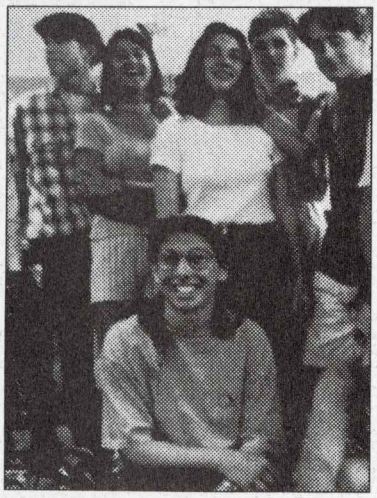
- Children from less privileged families had free access to the West-Island and N.D.G. YMCA day camps.
- The Saint-Laurent YMCA distributed hot meals daily to 170 students at the Enfant-Soleil school.
- The Westmount YMCA launched a new daycare swimming program, as well as new after-school and pedagogical day programs.
- The new "Kanawana-be" camp experience was launched. It is especially designed for children between the ages of 6 and 8.

A More Dynamic Life for Youth

Between home and school, parents and teachers...adolescents need to spend time together in a place they can call their own.

The YMCA created opportunities for some 5,000 youth in 1997. They had a chance to become involved in a wide range of projects under the expert guidance of people who know how to listen without being judgmental. All projects are designed for and by youth so they can learn the values and skills needed to live in harmony with society.

Accomplishments



- The Saint-Laurent YMCA created a student café at the Saint-Germain High School where adolescents from some sixty different nationalities rub shoulders while becoming involved in various activities.
- The Douglas Shand YMCA created a community outreach program to better assist troubled youth. The program is a joint effort with the CLSC, two youth centres and the West-Island Black Community Association.
- The Pointe-Saint-Charles YMCA programs for youth and families in the area, such as the Youth Services Coop, continued to foster development and exchanges between the French and English-speaking communities.
- The Youth at Heart program brought together youth from diverse cultural communities with police officers of District 32.

- The Park Avenue YMCA continued its Show Me Your Neighbourhood program.

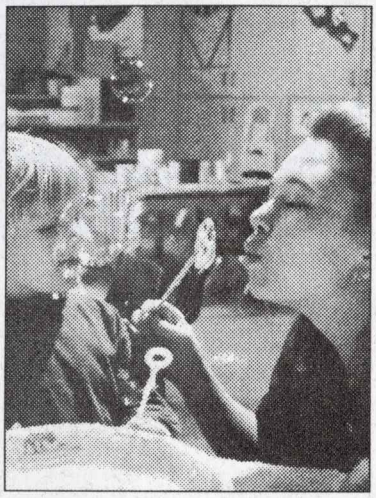
- The Park Avenue, Pointe-Saint-Charles, Downtown, West-Island and N.D.G. YMCA youth centres were fully operational.

A More Harmonious Family Life

A lot of parents are caught off-guard when it comes to child-rearing. They often feel isolated or guilty, and they need help.

Through its support and training network, the Montreal YMCA was there to help 4,500 families take charge of their own lives.

Accomplishments



- Events organized by the N.D.G. YMCA helped collect 2,000 pounds of food for the local food bank.

- The support program for Cambodian women of the Saint-Laurent YMCA continued, in cooperation with the Place Benoît Community Centre.

- Mother and Tot Workout and Support Groups were launched at the Westmount YMCA.

- The seniors club at the Pointe-Saint-Charles YMCA organized programs, activities, transportation for seniors, and held intergenerational days.

- The Keep the Neighbourhood Clean walk had 150 participants due to a partnership between the Park Avenue YMCA Family Program, Éco-quartier, and Tandem Montréal.

- 436 jars of baby food were donated to families in the Centre-South sector of the city during the Christmas charity drive at the Guy-Favreau YMCA.

- The daycare coop, food aid, Family Film Time and multicultural choir were available to the parents and children of the Park Avenue YMCA.

- The Park Avenue YMCA created a computer, multimedia and Internet lab, which gave 429 people training opportunities.

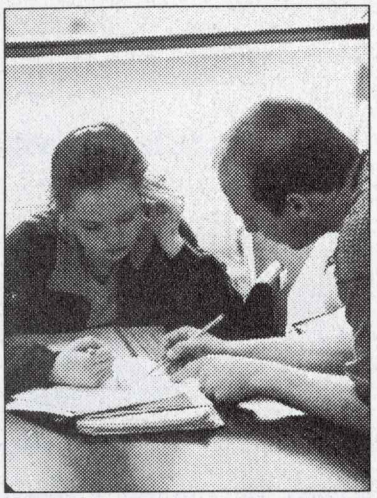
- The YMCA offered preparation for employment, counselling and traineeship programs for youth from cultural communities.

A More Active Professional Life

For a lot of people, job security is something of the past. The window of opportunity onto the job market has become increasingly narrow.

The Montreal YMCA provided language and computer training courses, as well as employability training for 5,000 people

Accomplishments



- The N.D.G. YMCA participated in the creation of a Web site for employment and training of the unemployed.
- The park Avenue YMCA created a computer, multimedia and Internet lab, which gave 429 people training opportunities.
- The YMCA offered preparation for employment, counselling and traineeship programs for youth from cultural communities.

A More Integrated Life for People on the Fringes of Society

To facilitate their reintegration into society, we need to give the less privileged an opportunity by accepting them without being judgmental.

The Montreal YMCA has launched several projects to help the less privileged so they can become self-actualized and self-sufficient, and thereby regain their rightful place in society.

Accomplishments

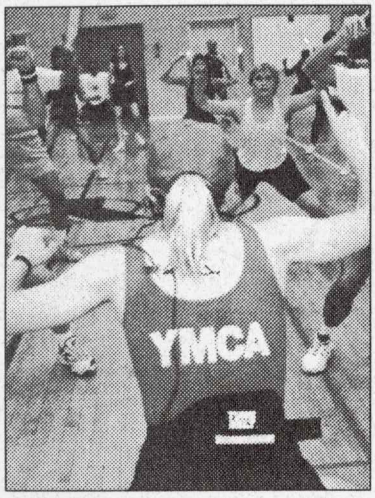
- Young offenders were allowed work options at the YMCA arena under the supervision of the Hochelaga-Maisonneuve YMCA.
- The Dialogue project was launched in cooperation with Destination Downtown to bring together merchants, pedestrians and the homeless.
- Assistance and accommodations were provided for more than 2,000 refugees.
- A reintegration program for adult offenders was available, including training, professional orientation, pre-employability, follow-up and workplace traineeships.

A More Healthy Life

"A sound mind in a sound body." The YMCA seeks to improve the overall sense of well-being in people of all ages and help bring them closer together.

The Montreal YMCA offered a wide range of activities to 19,000 members and 13,000 other participants who appreciate its unique atmosphere. People at the YMCA do not feel they are being judged based on their style, shape or performance. People go to the YMCA whenever they want, and they come as they are.

Accomplishments



- The Guy-Favreau YMCA celebrated its tenth anniversary and took advantage of the occasion to launch a membership retention campaign, obtain recognition for its instructor training program by universities, open its doors to community groups, including the Chinese Family Services and Faubourg CLSCs.

- The Guy-Favreau YMCA was awarded one of the highest distinctions for the quality of its membership services from YMCA Canada as part of the S.A.M. (Serving Annual Members) program.

- Several other Montreal YMCA centres received a S.A.M. honorary mention for quality and service.

- The seniors support and development program was launched at the West-Island YMCA.

- The Hochelaga-Maisonneuve YMCA floor hockey team for the intellectually handicapped won the Défi Sportif.

- Preparations were made to launch several YMCA programs in the new City of Hudson community centre.

A More Humane Life on the Planet

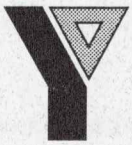
Millions of people around the world suffer from poverty, illiteracy, the violation of human rights and environmental degradation.

Community action by the Montreal YMCA reaches beyond the edge of the neighbourhood. In 1997, the Montreal YMCA was active in some of the most underprivileged areas in the world. The Association helped local communities in El Salvador, Nicaragua, Honduras, Ecuador and Tanzania create their own tools and the organizational structures they need to better manage their communities on the social and economic levels. In addition, the YMCA organized activities in Montreal to increase awareness of the major problems our planet faces.

Accomplishments

- The Hands Up! education program on children's rights developed by the Montreal YMCA was launched.
- The Montreal YMCA contributed to international YMCA workshops on sustainable development in Honduras, Nicaragua and El Salvador.
- A young volunteer from the El Salvador YMCA spent four months in training at the West-Island YMCA.

Bringing Quality to Life



YMCA

1997 Social Results of the Montreal YMCA

Through its programs and activities, the Montreal YMCA reached thousands of people in 1997.

Annual Number of Participants

PROGRAMS	PARTICIPANTS
Youth centres	**5,000**
Employability training and development	5,000
Programs for families	**4,500**
Programs for refugees and immigrants	2,000
Work options - adult offenders	**4,000**
Program for ex-inmates	250
Programs for seniors	**2,000**
Play groups - Daycare centres	600
Youth camps	**3,500**
Preschool and homework help programs	500
Programs for pedagogical days	**2,500**
Kamp Kanawana	1 500
Ski school	**300**
Fitness	19,000
Fitness and swimming classes	**13,000**
Miscellaneous	
Accommodations	
Meeting rooms - Community groups	
Prevention in schools and on the street	
Training of fitness instructors and child development educators	
Programs for people who are isolated, less privileged or homeless	**10 000**
TOTAL number of participants	**73 650**

In 1997, the Montreal YMCA facilitated access to its programs and facilities for more than 3,000 people who were in financial difficulty.

MONTREAL YMCA

Statement of Revenues and Expenses for year ended May 31, 1997

	1997 $	1996 $
Revenues from programs and services		
Program activities	**10,805,547**	10,880,663
Government - Services	**4,305,997**	5,078,553
Institutional Services	**2,312,593**	3,182,201
Rental of space	**1,328,292**	1,173,519
Centraide - Community Services	**1,066,884**	1,065,859
Donations	**303,000**	317,925
Other	**192,787**	247,720
Total revenues	**20,315,100**	21,946,440
Direct expenses		
Salaries and benefits	**12,923,504**	13,315,320
Supplies and program expenses	**1,820,556**	2,244,124
Repairs and replacement, maintenance supplies and service contracts	**1,154,272**	1,393,587
Heating and electricity	**1,001,846**	957,741
Interest on mortgage loan - Avenue du Parc and other financing costs	**804,423**	723,768
Office expenses	**677,611**	726,457
Professional fees	**522,049**	618,943
Promotion	**456,995**	339,324
Staff development	**398,534**	464,766
Insurance and taxes	**332,641**	390,537
Fees - YMCA Canada	**219,813**	167,916
Bank charges	**104,675**	91,274
Other charges	**245,196**	401,515
Total expenses	**20,662,115**	21,835,272
Excess of (expenses over revenues) revenues over expenses before amortization and downtown real estate net operating costs	**347,015**	111,168
Amortization of capital assets	**434,304**	323,470
Downtown real estate net operating costs	**606,686**	489,359
Excess of (expenses over revenues) revenues over expenses	**-1,388,005**	-701,661

Montreal YMCA
Balance Sheet as at
May 31, 1997

The Balance Sheet is taken from the complete set of financial statements as audited by Samson Bélair Deloitte & Touche.

	1997	1996
	$	$
ACTIF		
Current assets		
Cash	32,576	191,693
Short-term deposits	500,000	1,000,000
Accounts receivable	491,279	569,868
Amount due from the Montreal YMCA Foundation Inc.	140,150	255,467
Inventories and prepaid expenses	341,547	328,440
	1,505,552	2,345,468
Capital Assets	41,054,213	40,970,822
	42,559,765	43,316,290
LIABILITIES		
Current liabilities		
Accounts payable and accrued liabilites	2,909,626	2,470,803
Deverred revenues	1,464,283	837,587
Current portion of long-term debt	177,001	169,511
Current portion of obligation under capital lease	302,939	277,164
	4,853,849	3,755,065
Long-term debt	19,910,269	20,087,270
Obligation under capital lease	852,846	1,143,149
	25,616,964	24,985,484
CAPITAL		
Accumulated capital	21,260,021	21,260,021
Endowments	55,896	55,896
	21,315,917	21,315,917
Accumulated deficit	(4,373,116)	(2,985,111)
	16,942,801	18,330,806
	42,559,765	43,316,290

Approved by the Board

Director _____

Director _____

Commentary to statements

The audited financial statements for the years ending May 31, 1996 and 1997 report respective losses of $701,661 and $1,388,005. These losses result in great part from the impact of having changed our policy of accounting for revenues from a cash basis to that of an accrual basis.

The change in the accounting method has allowed us to better manage our operations and has become realizable through the implementation of a computerized information system.

The implementation of the information system took twelve (12) months spanning over two (2) of our financial years.

Accordingly, the change in accounting method created net deferred revenues, and thus, resulted in significant accounting losses for the years ending May 31, 1996 and 1997. The accounting change has no bearing on our cash position and its impact is non-recurrent.

Furthermore, the financial results for the years ending May 31, 1996 and 1997 respectively include a charge of $489,359 and $606,686 for the net operating costs of the Norris building and the Drummond Tower. These costs will no longer be incurred in the near future.

The year ending May 31, 1998 has been budgeted to generate a surplus of $452,000, including a last time charge of $175,000 for the operating costs of the two above-mentioned buildings and we can positively ascertain that the Montreal YMCA is financially stable and socially relevant.

BOARD OF DIRECTORS MONTREAL YMCA

Brennan, Nicole

Charbonneau, Christian
Devencore Real Estate Services Ltd.

Caputo, Nina
Montreal YMCA

Diab, Joe

Dunne, Paul
Eirecan

Iasenza, Isa
Centres jeunesse de Montréal

Jolicoeur, Louise
Loral Canada

Lemay, Louis T.
Lemay & Associates

Lemieux, Claire
Télémédia Procom Inc.

Lubin, Élizabeth

Luys, Jacques

McRobie, Ronald Me
Martineau Walker

McMorran, James
Mackay Center

Nixon, Robert
Universalia

Novak, Michael Me
Groupe SNC Lavalin Inc.

Okuda, Rosemary
Health Canada

Trân, Thu-Cuc T.
Régie régionale de la santé et des services sociaux Montréal-Centre

OFFICERS

Caputo, Nina; Secretary

Dunne, Paul; Treasurer

Jolicoeur, Louise; Vice-Chairperson

Luys, Jacques; Vice-Chairperson

Novak, Michael; Chairperson

BOARD COMMITTEES

Audit Committee
Dunne, Paul (Chairperson)
Lemay, Louis
Mancini, Philip (YMCA)
Thu-Cuc, Trân T.

Nominating Committee
Brennan, Nicole
Caputo, Nina (YMCA)
Iasenza, Isa
Jolicoeur, Louise (Chairperson)
McMorran, James
McRobie, Ronald
Okuda, Rosemary
Weil, Michael (YMCA)

YMCA CENTER BOARDS

Centre-ville YMCA
Baxter, Mary
Bélanger, Claude
Brisset, Nantel
Capes, Alan
Creighton, Elaine
Di Cairano, Teresa
Dunne, Paul (Chairperson)
Lemieux, Claire
Sheahan, Katie (YMCA)
Stewart, Elcho

Du Parc YMCA
Brennan, Nicole (Chairperson)
Chartier, Pierre
Desautels, Bernard
Flynn, Murielle
Fournier, Martin
Guay, Sylvie
Leonowicz, Witold
Mildenberger, Fred
Noël, Robert
Saint-Jean, Nicole
Schirardin, Claudine
St-Yves, Richard (YMCA)
Taschereau, Pierre

Guy-Favreau YMCA
Beaumier, Normand
Bélisle, Claudette
Bergeron, Johane
Chartrand, Jean-René
Faille, Nathalie
Gagné, Jacques
Gaudry, Daniel
Grimard, Yves
L'Heureux, Jean
Luys, Jacques (président)
Paquette, Robert
Poisson, Pierre
Thai, Hy-Dat
Tremblay, Benoit (YMCA)
Vachon, Nicole
Vandal, Roger

Hochelaga-Maisonneuve YMCA
Asselin, Daniel
Boisrond, Frédéric (YMCA)
Bourgeois, Guy
Daignault, Sylvie
De Bellefeuille, Mercier Yan
Dufort, Roma
Laplante, Jacques
Lavoie, Chantal (Chairperson)
Lebrun, Caroline
Lemaire, France
Palin, Patrice
Sincennes, Pierre

Notre-Dame-de-Grâce YMCA
Brown, Sheila
Demers-Godley, Claudette
Doig-Desmond, Leslie
Englert, Karl
Ferguson, Paul
Jolicoeur, Louise (Chairperson)
Kilkenney, Carmel
Korytko, Zane (YMCA)
O'Connor, Dennis

West-Island YMCA
Allard, Guy G.
Colasurdo, Debbie
Couture, Louise
Diab, Joe (Chairperson)
D'Urso, Mario (YMCA)
Ellison, Diane
Gahan, Joyce
Hall, Trevor
Long, Wayne
McAuley, Les
Ratnasingham, Giri
Thompson, David
Tremellen-Murray, Samantha
Vickers, Debbie

Westmount YMCA
Alevisatos, George
Berger, Gordon
Braide, Toni (YMCA)
Feiner, Mike
Fortier, Brigitte
Kay, Una
McMorran, James (Chairperson)
Morawski, Pawel
Richards, Cathy
Rigby, David
Smith, Fred
Taylor, Toni

SENIOR MANAGEMENT MONTREAL YMCA

Braide, Toni
(Director, Westmount YMCA)

Boisrond, Frédéric
(Director, Hochelaga-Maisonneuve YMCA)

Caputo, Nina
(Assistante to President & CEO)

Casimir, Denise T.
(Director; Saint-Laurent YMCA)

D'Urso, Mario
(Director; West-Island YMCA)

Hoad, Joanna
(Director; Kamp Kanawana)

Korytko, Zane
(Director; Notre-Dame-de-Grâce YMCA)

Krivicky, Paul
(Director of Operations)

Laursen, Sheila
(Director of International Programs and of the Douglas Shand Community Center)

Mancini, Philip C.
(Director of Finance)

Matte, Bernard W.
(President & Chief Executive Officer of the Montreal YMCA and Director General of the Montreal YMCA Foundation Inc) *

Sauvé, Conrad
(Director of Development and Expansion)

Sheahan, Katie
(Director; Centre-ville YMCA)

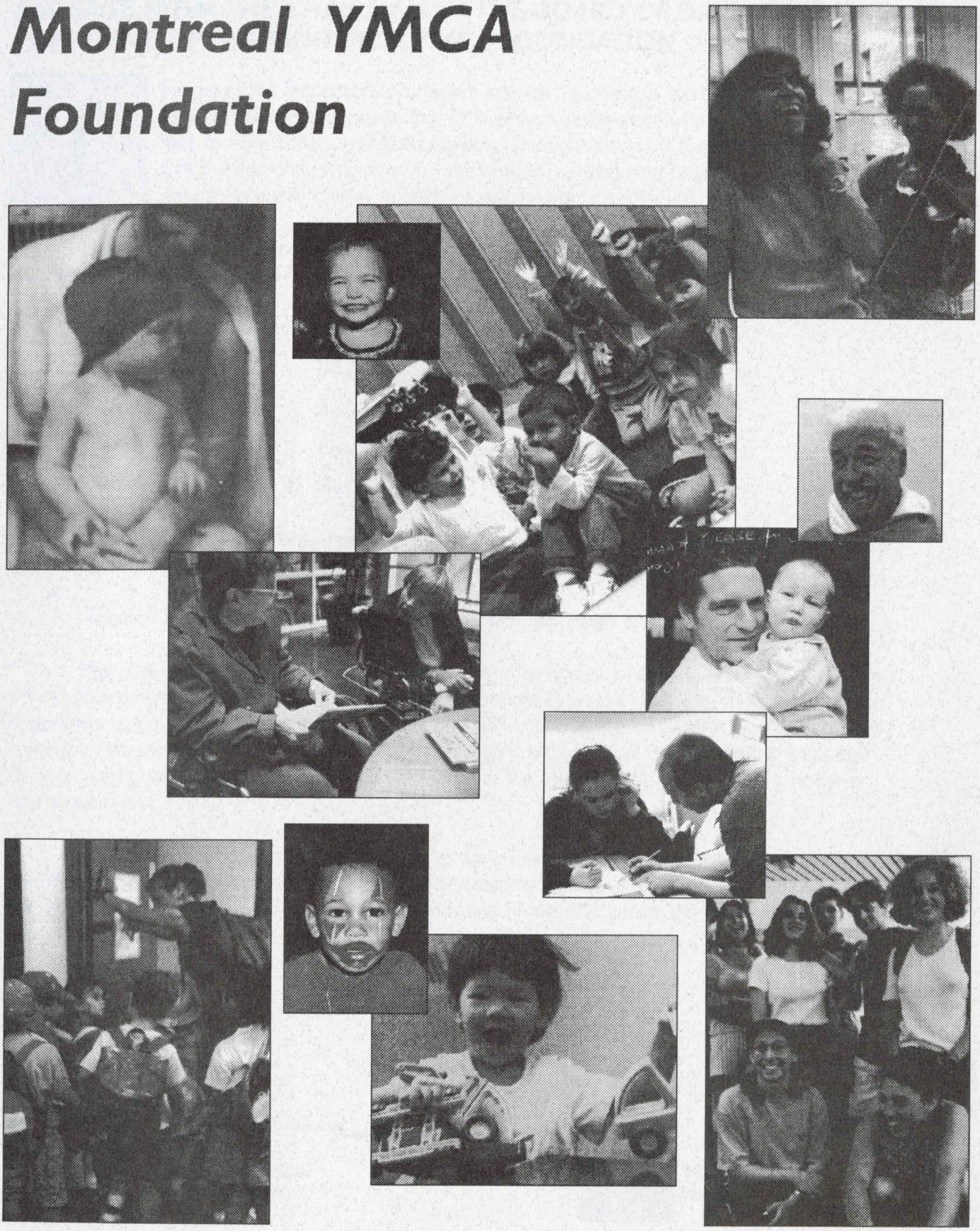
St-Yves, Richard
(Director; Du Parc YMCA)

Tchitacov, Aki
(Director; Pointe-Saint-Charles YMCA)

Tremblay, Benoît
(Director; Guy-Favreau YMCA)

**** Until December 1996***

Montreal YMCA Foundation



MESSAGE FROM THE CHAIRMAN OF THE BOARD OF DIRECTORS AND PRESIDENT OF THE MONTREAL YMCA FOUNDATION

The role of the Foundation is to ensure long-term funding for the Montreal YMCA. More specifically, the Foundation ensures that all individuals (even those who are lacking the financial means) have access to YMCA programs. The Foundation also sees to the financial viability of YMCA community programs and international development projects. In addition, it ensures that centres have the facilities, equipment and programs required to meet local needs.

During the fiscal year ended May 31, 1997, the Foundation was able to raise $ 258,646 to carry out its mandate.

These funds were derived from four main sources:

1. *Investment income, endowments and bequests*
2. *Annual capital campaign*
3. *Benefit show by Natalie Choquette*
4. *Golf tournament*

We wish to thank all employees, volunteers and administrators who helped us raise these funds in one way or another. We would also like to thank all donors who gave generously once again this year.

However, the new fiscal year is upon us already with new needs and daunting challenges.

This year, we will be launching a major revitalization campaign for the Montreal YMCA, which will benefit both programs and facilities. The redevelopment of the Downtown YMCA is an indication of the importance of the revitalization project. The campaign will require significant funding, of which 58% will come from government. We will raise the balance through a major capital and fund-raising campaign by approaching foundations, companies and the friends of the Montreal YMCA (members, employees and supporters).

In the medium and long term, we seek to create a more solid and dependable financial base for the Montreal YMCA. We can achieve this goal by substantially increasing revenues from our annual capital campaign, as well as by expanding endowment funds and bequests to secure the future of the Montreal YMCA.

JOHN D. THOMPSON
Chairman of the Board

MARCEL CÔTÉ
President

We wish to extend our sincerest thanks to all sponsors of Foundation events.

The 64 Participating Firms of the Golf Tournament

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Sums from Endowment Funds Applied to Various Programs (1997)

Centre	Program	Participants	Amount
Downtown	Dropout Prevention and Garden	1.850 people	$ 8,394
Parc Avenue	Family programs: Choir and Family Film Time	200 people	$ 4,340
Guy-Favreau	Access to the YMCA for the Chinese community	80 people	$ 4,000
Hochelaga-Maisonneuve	Youth Services Coop and Day Camps	82 people	$ 11,160
NDG	Youth programs	120 people	$ 5,000
Pointe Saint-Charles	Underprivileged families and troubled youth	200 people	$ 15,403
Saint-Laurent	Multicultural Passport	25 people	$ 6,000
West-Island	Youth centre	85 people	$ 5,828
Westmount	Renovations to facilitate access for seniors and the handicapped	30 people	$ 3,916
International programs	Training of volunteer leaders at the YMCA of Ecuador day camp attended per 3 500 young	100 people	$ 809
Kamp Kanawana	Access for Families in financial difficulty	31 people	$10,750
Total		**2,803 people**	**$ 75,600**

LA FONDATION DU YMCA DE MONTRÉAL INC.
THE MONTREAL YMCA FOUNDATION INC.

Balance sheet

as at May 31, 1997

The balance sheet is taken from the complete set of financial statements as audited by Samson Bélair Deloitte & Touche.

	1997	1996	**1997**	1996	**1997**	1996
	Financial development fund		Endowment fund		Total	
	$	$	$	$	$	$
Assets						
Current						
Cash and short-term investments	**180,586**	157,725	**15,074**	77,526	**195,660**	235,251
Accounts receivable	**5,900**	14,131	**-**	2,000	**5,900**	16,131
Current portion of capital campaign pledges receivable	**-**	-	**15,900**	27,311	**15,900**	27,311
Due from the Montreal YMCA	**-**	-	**5,330**	-	**5,330**	-
Stationery and supplies, at cost	**6,883**	2,169	**15,514**	15,514	**22,397**	17,683
	193,369	174,025	**51,818**	122,351	**245,187**	296,376
Capital campaign pledges receivable in future years	**-**	-	**11,000**	57,506	**11,000**	57,506
Investments, at cost (market value of $2,380,025; 1996 - $2,178,567)	**-**	-	**2,073,227**	1,942,577	**2,073,227**	1,942,577
	193,369	174,025	**2,136,045**	2,122,434	**2,329,414**	2,296,459
Liabilities						
Current liabilities						
Due to the Montreal YMCA	**145,480**	116,228	**-**	139,239	**145,480**	255,467
Accounts payable	**6,935**	11,947	**2,933**	-	**9,868**	11,947
Deferred revenue	**27,818**	32,330	**-**	-	**27,818**	32,330
Current portion of capital campaign pledges relating to future years	**-**	-	**15,900**	27,311	**15,900**	27,311
	180,233	160,505	**18,833**	166,550	**199,066**	327,055
Capital campaign pledges relating to future years	**-**	-	**11,000**	57,506	**11,000**	57,506
Capital						
Surplus	**13,136**	13,520	**2,106,212**	1,898,378	**2,119,348**	1,911,898
	193,369	174,025	**2,136,045**	2,122,434	**2,329,414**	2,296,459

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